WORKING WITH THE CHALLENGING CLIENT

PERSONALITY DISORDERS

DISORDER (brief description)	CLINICAL PRESENTATION	TACTICS
BORDERLINE PERSONALITY DISORDER (unstable relationships, self-image, affect + impulsivity)	 may be very pleasant at first highly emotionally volatile idealizes & demonizes others easily provoked a flexible view of reality engages in self destructive behaviors appear to be in constant crisis prone to depression 	 validate feelings separate facts from feelings separate the person from the behavior avoid criticism be consistent, clear, & predictable distract when emotions rise depersonalize & detach from the drama walk away if necessary
PARANOID PERSONALITY DISORDER (a pervasive distrust and suspiciousness of others)	 unfounded mistrust of others guarded & suspicious highly moralistic & judgmental bears grudges frequently argues & complains 	 sympathize with feelings do not argue about facts give them what control you can don't waste time trying to gain their trust humor can help
ANTISOCIAL PERSONALITY DISORDER (significant disregard for and violation of the rights of others)	 quite (superficially) charming impulsive irritable, aggressive irresponsible lacks remorse, empathy disregard social rules dislike authority figures manipulate information, people 	 do not accept what they say as fact document everything expect that they will not fulfill requests & obligations - have clear consequences be upfront, clear, & honest downplay your authority refuse to be bullied avoid arguments
HISTRIONIC PERSONALITY DISORDER (a pervasive pattern of excessive emotionality and attention seeking)	 very charming, seductive shallow emotions superficial in interactions sensitive to criticism, rejection assumed intimacy with others preoccupied with appearance presents as helpless, will lie 	 do not accept what they say as fact be formal in interactions focus on facts, not emotion criticize gently review & emphasize your role as a professional return communications promptly provide structure during meetings practice your 'poker face'
NARCISSISTIC PERSONALITY DISORDER (a pervasive pattern of grandiosity, need for admiration, and a lack of empathy)	 extreme feelings of self-importance & entitlement lacks empathy readily lies & exploits others preoccupied with power, status requires excessive admiration 	 assign tasks, power when possible avoid direct criticism give genuine compliments (gently) distinguish perceived entitlements from real ones

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OTHER MENTAL ILLNESSES/DISORDERS

DISORDER (brief description)	CLINICAL PRESENTATION	TACTICS
MAJOR DEPRESSIVE DISORDER (multiple depressive symptoms: sadness, loss of interest in previously enjoyed activities, disturbed sleep and/or appetite, loss of energy, suicidal ideation)	 significant sadness excessive crying difficulty concentrating on conversations, paperwork missed deadlines lack of motivation poor hygiene/disheveled 	 be empathetic without becoming engaged allow time for emotional expression don't avoid bad news focus on the "team" aspect of your working relationship if suicidal, call 911
INTELLECTUAL DISABILITY (significant deficits in intellectual functions and adaptive functioning, that began during childhood)	 presentation is highly varied difficulty with abstraction, sarcasm may exhibit socially inappropriate behavior may pause before responding may appear to understand (e.g., nod) 	 be clear & concrete, avoid jargon don't make assumptions about their abilities/deficits talk directly to them, not a caregiver be watchful for acquiescence - ask for their understanding
AUTISM SPECTRUM DISORDER (persistent deficits in social communication and restricted, repetitive behaviors/interests/ activities, that began in childhood)	 presentation is highly varied may avoid eye contact, communication can exhibit rigid/overly focused attention and thinking 	 don't force or expect social traditions (e.g., hand shakes) respect personal space stay calm, "underwhelmed" be consistent be clear, literal - avoid sarcasm prepare client for changes, unexpected situations
ATTENTION-DEFICIT/ HYPERACTIVITY DISORDER (significant inattention, hyperactivity, and impulsivity, that began prior to 12 years of age)	 appear irresponsible chronically late miss deadlines forgetful disorganized, lose important documents 	 give small tasks with deadlines provide frequent reminders limit distractor use a nonverbal cue to focus meet individually not as a team make meetings/conversations short give the "big picture" first, details later (in written form) keep copies available for them